CANADA BEEF 50 Year Retrospective

Canadian Beef Industry Conference
August 15, 2023
Calgary, Alberta



An Important Milestone in Canadian Beef Promotion and Market Development

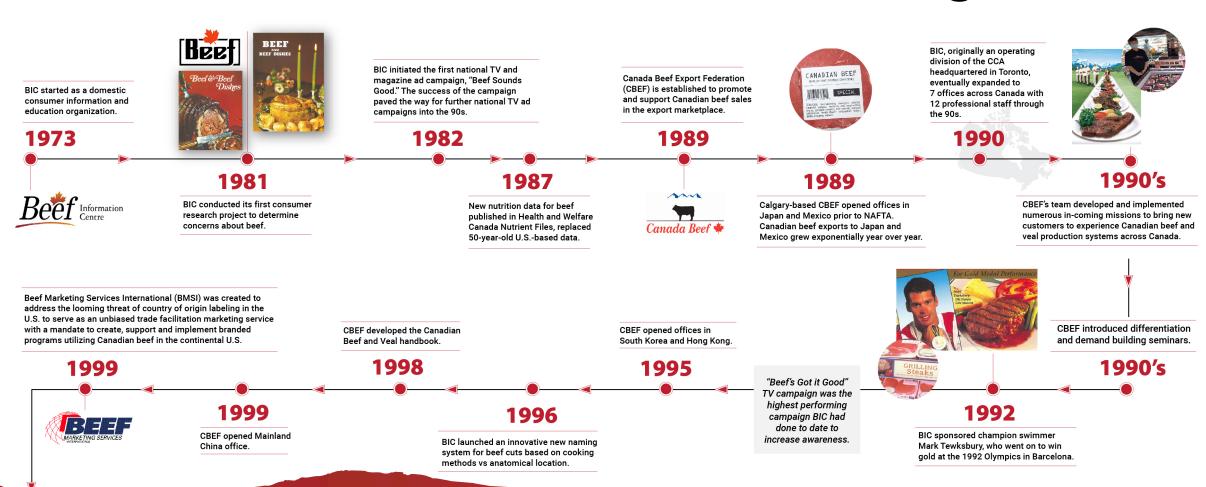
2023 marks the 50th year of continuous Canadian beef marketing services.

- ✓ Canada Beef started global operations as a single organization on July 1, 2011, but our roots go back to 1973 with the creation of the Beef Information Centre (BIC).
- Canada Beef Export Federation (CBEF) started operations in 1989 to serve the growing export marketplace.
- ✓ Beef Marketing Services International (BMSI) was launched in 1999 to develop and launch Canadian Beef programs in the U.S.





50 Years of Canadian Beef Marketing



1999



BIC streamlined operations and consolidated offices in Calgary and Mississauga.

2000's

Initially responsible for consumer marketing with a keen focus on recipes, nutrition and product safety, BIC evolved to include trade marketing and merchandising programs and services to drive business solutions for packers, distributors, retail and foodservice clients.

BIC developed and launched "Financial Tools for Meat Professionals" (retail and foodservice).

2002

BSE discovered in Canada.

2003

2000

BIC developed the "Canadian Beef Merchandising Guides" featuring new cuts.

Import levy funds generate approximately \$1 million annually, invested in generic beef marketing programs that support the promotion of unbranded beef sold in Canada.

THINKBEEF:



The working group recommended that BIC, CBEF, and the Agency merge into a single organization. The working group released its final report in January 2011 and on July 1, 2011

2011

Canada Beef came into being.

The Canadian Beef brand mark is developed, trademarked and launched everywhere.

2009

2003 - BIC developed and launched "Good Retail Practices" in cooperation with the pork sector.

2003

2002

Canadian beef exports reached an all-time volume record of 521,000 tonnes (\$2.2 billion).

CCA, BIC, CBEF, provincial producer associations, Cattle Feeders,

GOC. CMC. Retail/Foodservice Associations mobilized.

Canadians rallied behind beef producers and industry to purchase beef suspended from export trade.

No other country in the world had experienced growth in beef consumption in the aftermath of a BSE case.

A testament to consumer confidence in the Canadian beef delivery system.

2013

An amended Beef Cattle Research, Market Development and Promotion Levies Order was gazetted that allowed check-off to be collected on beef imports.

> Canada Beef opened the Canadian Beef Centre of Excellence. This state-of-the-art facility promoted new beef products, provided training and education, and built Canadian beef brand lovalty in international markets.

> > 2015

Canada Beef offered enhanced education solutions for packers. processors, end-user clients and educators. 2010

2002

originally sponsored by

CCA, are rolled into BIC.

BMSI operations,

A Canada Beef Working Group is struck to investigate a new organizational structure that would streamline the beef marketing, research, and promotion activities carried out separately by BIC, CBEF and the Canadian Beef Cattle Research, Market Development, and Promotion Agency (Agency).

The brand mark provided a alobal symbol to differentiate Canadian beef vs competitors in all markets paving the way forward.

2003

BIC developed and launched "Ground Beef Management Tools" 2003

BIC developed and launched an OTM strategy including merchandising and grading resources to support the sector.



Canada Beef developed the Canadian Beef Information Gateway. Its use of OR codes is another example of how Canada Beef continues to reach out to consumers in a manner to which they are accustomed.

The Gateway is officially launched.

2022





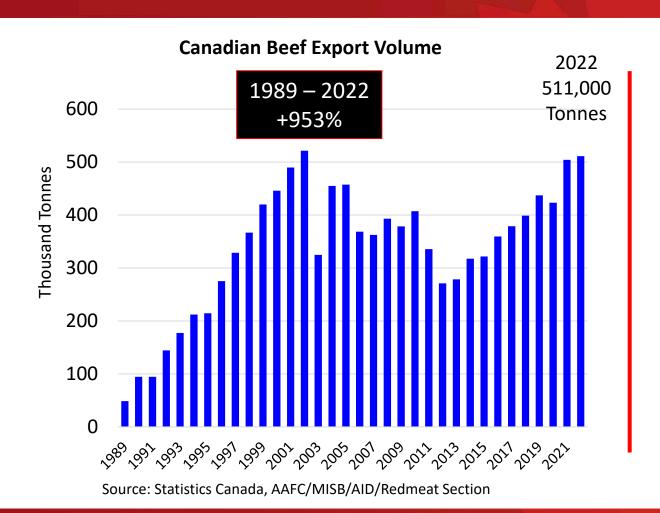
Canadian Beef

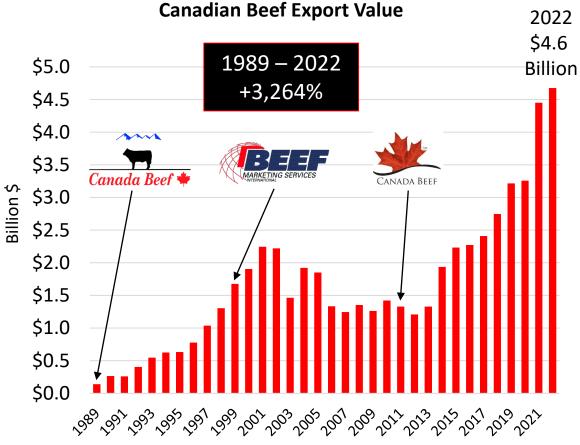
Extensive renovation at the CBCE is complete. Renovations and audio/visual upgrades to the CBCE ensure the facility continues to play a key role in communicating the Canadian Beef Advantage across digital platforms to consumers, culinary and butchery students, and meat professionals worldwide.

2023



Canadian Beef Exports 1989 - 2022





Source: Statistics Canada, AAFC/MISB/AID/Redmeat Section





(BIC) 1973 - 2011

- BIC started as a domestic consumer information and education organization in 1973.
- Originally an operating division of CCA, headquartered in Toronto and eventually expanded to 7 offices across Canada with 12 professional staff through the 90's.
- Responsible for consumer marketing with a keen focus on recipes, nutrition and product safety.
- BIC evolved over time to include trade marketing and merchandising programs and services to drive business solutions for packers, distributors, retail and foodservice clients.
- In early 2000's, BIC streamlined operations and consolidated offices in Calgary and Mississauga.





- The Canada Beef Export Federation (CBEF) was established in 1989 to promote and support Canadian beef sales in the export marketplace (outside Canada and the U.S.).
- Headquartered in Calgary, CBEF opened offices in Japan and Mexico in 1989.
- South Korea and Hong Kong offices opened in 1995.
- Taiwan opened in 1997 and Mainland China opened in 1999.





(BMSI) 1999 - 2002

- BMSI was created in 1999 in the shadow of the looming threat of country of origin labeling in the U.S.
- BMSI was positioned as an unbiased trade facilitation marketing service with a mandate to create, support and implement branded programs utilizing Canadian beef in the continental U.S.
- The team consisted of 4 marketing specialists operating under the radar on the Eastern Seaboard, Midwest, California and Hawaii.
- Originally sponsored by CCA, operations were rolled into BIC in 2002.





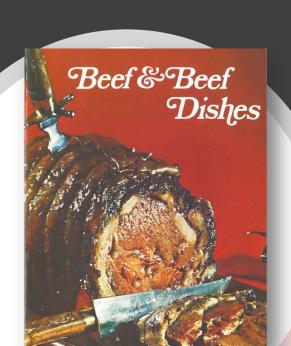
2011 - Present

- BIC and CBEF merged with the Canadian Beef Cattle Research, Market Development, and Promotion Agency as directed by the Canadian Beef Working Group (CBWG).
- The CBWG was created in 2010 and included industry stakeholders with a mandate to investigate a new organizational structure.
- The goal was to streamline beef marketing, research and promotion activities carried out separately by the three entities.
- BIC and CBEF merged in July 2011 and Canada Beef came into being.





BIC in the 1980's





- 1981 BIC conducted first consumer research project to determine concerns about beef.
- 1982 BIC initiated the first national TV and magazine ad campaign, "Beef Sounds Good."
 - The success of the campaign paved the way for further national TV ad campaigns into the 90's.
- 1987 New nutrition data for beef is published in Health and Welfare Canada Nutrient Files, replacing 50-year-old U.S.-based data.
- 8 more years of effort and 3 research projects provided data confirming beef was 50% leaner and 21% lower in cholesterol.





CBEF Opens for Business



- 1989 CBEF opened offices in Tokyo, Japan and Monterey Mexico prior to NAFTA.
- Canadian beef exports to both Japan and Mexico grew exponentially year over year.







BIC in the 1990's



- In 1992, BIC sponsored Mark Tewksbury, a swimmer who went on to win gold at the 1992 Olympics in Barcelona.
- "Beef's Got it Good" TV campaign was the highest performing campaign BIC had done to date to increase awareness.
- 1996, BIC launched an innovative new naming system for beef cuts based on cooking methods vs anatomical location.







CBEF 1990 - 2010



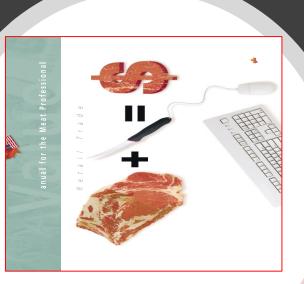
- 1998: CBEF developed the Canadian Beef and Veal handbook.
- The CBEF team developed and implemented numerous in-coming missions to bring new customers to experience Canadian beef and veal production systems across Canada.
- CBEF rolled out differentiation and demand building seminars.
- In 2002, Canadian beef exports reached the all-time volume record of 521,000 tonnes (\$2.2 billion).







Flavour at its best



BIC 2000's



- 2000: BIC developed the "Canadian Beef Merchandising Guides" featuring new cuts.
- 2002: BIC developed and launched "Financial Tools for Meat Professionals" (retail and foodservice).
- 2003: BIC developed and launched an OTM strategy including merchandising and grading resources to support the sector.
- 2003: BIC developed and launched "Good Retail Practices" in cooperation with the pork sector.
- 2003: BIC developed and launched "Ground Beef Management Tools."





BMSI Hits The Ground Running



- 2001: BMSI launched first branded program utilizing 100% Canadian beef from Alberta in Northern California with Food Source.
- 2002: BMSI launched second branded program utilizing 100% Canadian beef from Alberta in Kauai, Hawaii with Times Supermarkets.
- 2003: U.S. programs and services were rolled into BIC operations.





The End of Days or Our Finest Hours?

- May 19, 2003: BSE was discovered in Canada.
- CCA, BIC, CBEF, ABP, NCFA, GOC, CMC, Retail/Foodservice Associations mobilized.
- Canadians rallied behind beef producers and industry to purchase beef suspended from export trade.
- No other country in the world had experienced growth in beef consumption in the aftermath of a BSE case.
- A testament to consumer confidence in the Canadian beef delivery system.







Building The Brand

• 2009 – The Canadian Beef brand mark is developed, trademarked and launched everywhere.

• 2011 – 2019: sports marketing (CFL, Curling)

 The brand mark provided a global symbol to differentiate Canadian beef versus competitors in all markets paving the way forward.



Import Beef Levy Brings \$1 Million to the Table

- 2013: June 5, an amended Beef Cattle Research, Market Development and Promotion Levies Order was gazetted that allowed check-off to be collected on beef and veal imports.
- Import levy funds generate approximately \$1 million annually, invested in generic beef and veal marketing programs in Canada.
- These activities focus on keeping all beef and veal available in Canada on the plate of Canadian consumers by promoting the health and nutritional attributes and reinforcing food safety practices.









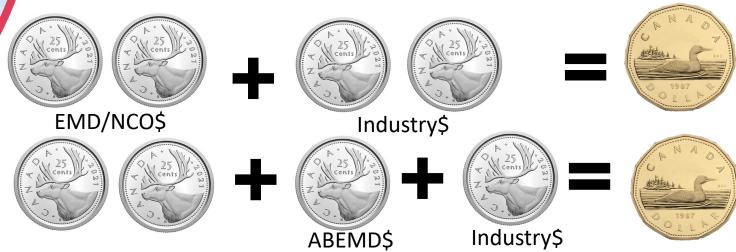
Canadian Beef Centre of Excellence 2015

- A teaching/training demonstration theatre featured a fabrication room, commercial kitchen, and boardroom.
- Canada Beef offered enhanced education solutions for packers, processors, end-user clients and educators.





Export Market Development Partnership 2019



Promotion and Market Market Market Competitive **Adaptation (EMA) Diversification (MDP)** Marketing (PMP) Investigation (EMI) **Benchmarking (CBP) Outgoing Missions Incoming Missions** Trade Show, Events Marketing Material In-market Yield New Customers, New Customers, and Seminar Development, Testing, Financial Performance and New Markets, New Markets, Participation Production and Training, Innovation Training, Innovation **Tasting Programs** Meat Quality **Sensory Analysis**



Canadian Beef Information Gateway 2021







PRODUCT INFORMATION

T-BONE GRILLING STEAK





2022 Digital Resource Content Creation

- Extensive renovation at the CBCE completed.
- 3 new state of the art digital production studios created and now online.
- Upgraded conference room.
- Upgraded facilities include ceiling architecture to position 20 cameras, 6 screens, 12 lighting units and microphones throughout the facility to maximize quality output and broadcast capabilities.



Provincial Marketing Alliance

Alberta Beef Partnership 2022

- ✓ PMA launched in 2021
- ✓ Consumer Campaign How do you Burger ?
- ✓ Influencer Campaign
- ✓ Alberta Beef Producers Gateway
- ✓ Ronald McDonald House
- ✓ Home for Dinner hosted X2 events







Canadian Cattle Producer Investment Makes it Possible

- Canada Beef is primarily funded by cattle producer check-off and import levy dollars.
- Canada Beef leverages producer investment through government industry development funds and client partner investments to optimize return on investment.
- Special thanks to all BIC, CBEF, BMSI and Canada Beef employees, chairpersons and delegates, past and present.









Thank You For Your Support

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